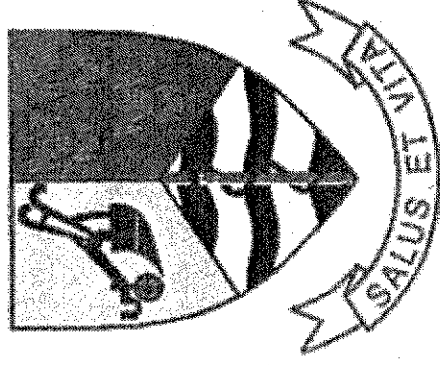


BELA - BELA LOCAL MUNICIPALITY



2025/2026 FIRST QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN REPORT: PERFORMANCE REPORT

TABLE OF CONTENTS

1.	ACRONYMS	2
2.	INTRODUCTION	Error! Bookmark not defined.
2.2	LEGISLATIVE IMPERATIVE	Error! Bookmark not defined.
2.3	MONITORING OF THE IMPLEMENTATION OF THE SDBIP	Error! Bookmark not defined.
3.	CONCLUSION	Error! Bookmark not defined.
	APPENDIX A: BUDGET INFORMATION	Error! Bookmark not defined.
	APPENDIX B: KEY PERFORMANCE INDICATORS FOR THE FINANCIAL YEAR 2025/2026	16
	APPENDIX C: CAPITAL BUDGET ALLOCATIONS FOR THE FINANCIAL YEAR 2025/2026	36
	APPENDIX D: PROJECT PERFORMANCE IMPLEMENTATION INDICATOR (PPII)	39

1. ACRONYMS

AFS	Annual Financial Statements
AG	Auditor General
BBLM	Bela-Bela Local Municipality
CoGHSTA	Department of Cooperative Governance, Human Settlements and Traditional Affairs
CoGTA	Department of Cooperative Governance and Traditional Affairs
DMRE	Department of Mineral Resources and Energy
DWS	Department of Water and Sanitation
EEDSM	Energy Efficiency Demand Side Management
FY	Financial Year
HIV/AIDS	Human Immunodeficiency Virus/ Acquired Immunodeficiency Syndrome
HRD	Human Resource Development
HRM	Human Resource Management
ICT	Information Communication Technology
IDP	Integrated Development Plan
INEP	Integrated National Electrification Program
IT	Information Technology
KPA	Key Performance Areas
KPI	Key Performance Indicators
LED	Local Economic Development
LFF	Local Labour Forum
LGSETA	Local Government Sector Education Training Authority
MFMA	Municipal Finance Management Act No 56 of 2003
MIG	Municipal Infrastructure Grant
MOA	Memorandum of Agreement
MPAC	Municipal Public Account Committee
MSA	Municipal System Act No 32 of 2000

PAC	Performance and Audit Committee
PAIA	Promotion of Access of Information Act
PMS	Performance Management System
PPII	Project Performance Implementation Indicator
SDBIP	Service Delivery and Budget Implementation Plan
SDF	Spatial Development Framework
SPLUMA	Spatial Planning and Land Use Management Act No16 of 2013
TB	Tuberculosis
WSIG	Water Services Infrastructure Grant
WSP	Workplace Skills Plan

1. INTRODUCTION

Bela-Bela Local Municipality hereby submits the 2025/2026 First Quarter Organizational Service Delivery and Budget Implementation Plan (SDBIP) Performance Report to Council in terms of Section 52 (d) of the Municipal Finance Management Act (MFMA) No 56 of 2003. This report covers the performance information from 01 July 2025 to 30 September 2025. The report further focuses on the implementation of the 2025/2026 SDBIP in conjunction with the Approved 2025/2026 Annual Budget, in relation to the objectives as summarized in the Approved 2025/2026 Municipality's Integrated Development and Plan (IDP).

This Report reflects actual performance of the Municipality as measured against the performance indicators and targets in its 2025/2026 Integrated Development Plan (IDP), 2025/2026 Annual Budget and 2025/2026 Service Delivery and Budget Implementation Plan (SDBIP). Furthermore, the report depicts the performance of the Municipality as per the five (6) National Government's Strategic key Performance Areas for local government, which are (1) Basic Service Delivery; (2) Local Economic Development; (3) Municipal Institutional Transformation and Development; (4) Municipal Financial Viability and Management, (5) Good Governance and Public Participation, and (6) Spatial Rationale as added.

The format of the report will reflect the Municipality's Key Performance Indicators (KPI) per Municipal Key Performance Area (KPA). Each Key Municipal KPA have number of Municipal Programmes/Key Focus Areas (KFA's) which was deliberately designed by the Bela-Bela Local Municipality to focus its development initiatives in a more coherent and organized manner.

1.1 LEGISLATIVE IMPERATIVE

This 2025/2026 First Quarter Performance Report has been compiled in compliance with the requirements of Section 52 (d) of the Local Government: Municipal Finance Management Act No 56 of 2003, which stipulates as follows:

(a) -----

(b) -----

(c) *The Mayor must take all reasonable steps to ensure that the Municipality performance it is constitutional and statutory functions within the limits of the Municipality's approved budget*

(d) *must, within 30 days of the end of each quarter submit a report to Council on the implementation of the approved budget and the financial state of affairs of the Municipality.*

In addition, Regulation 7 (1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that "A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different role players." It is therefore in this regard that the Municipality compiled the 2025/2026 First Quarter Organizational Service Delivery and Budget Implementation Plan Performance Report.

1.2 THE SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

The Organizational Performance Is evaluated by means of a Municipal Scorecard (Top Layer SDBIP) at organizational level and through the Service Delivery, Budget, and Implementation Plan (SDBIP) at departmental levels.

The SDBIP is a plan that converts the IDP and Annual Budget into measurable operational targets on how, where and when the strategies, objectives and normal business process of the municipality is implemented. It also allocates responsibility to Departments and/or Divisions to deliver the services in terms of the IDP and Budget:

The MFMA Circular No.13 prescribes that:

- The IDP and budget must be aligned.
- The budget must address the strategic priorities.
- The SDBIP should indicate what the municipality is going to do during next 12 months; and
- The SDBIP should form the basis for measuring the performance against goals set during the Budget /IDP processes.

The SDBIP was prepared as described in the paragraphs below and approved by the Mayor. The overall assessment of actual performance against targets set for the Key Performance Indicators as documented in the SDBIP is illustrated in terms of the following assessment methodology as depicted in Table 1 below:

Table 1: Colour Legend

Colour Legend	Category	Explanation
	KPI Not Yet Measured	KPIs with no Targets or Actual results for the selected period
	KPI Withdrawn	KPI withdrawn for whatsoever reason
	KPI Not Met	Actual vs Target Less than 75%
	KPI Almost Achieved	Actual vs Target between 75% and 99%
	KPI Achieved	Actual vs Target 100% Achieved
	KPI Well Achieved	Actual vs Target More Than 100% and Less Than 149% Achieved
	KPI Extremely Well Achieved	Actual vs Target More Than 150%

1.3 PLANNED TARGETS VERSUS THE 2025/2026 FIRST QUARTER ACTUAL PERFORMANCE AS ALIGNED TO THE NATIONAL KEY PERFORMANCE AREAS

This section of the 2025/2026 First Quarter Performance Report will report on the Municipality's actual performance against the planned targets as derived from the Municipality's IDP. Since the Municipality has aligned its KPAs to the Six (6) National KPA's the Bela-Bela Local Municipality will report as such.

1.4 EXPLANATION ON CALCULATING OF THE 2025/2026 FIRST QUARTER ACTUAL PERFORMANCES

The calculations were done in accordance with the following six (6) Departments within the Municipality, viz:

- a) Office of the Municipal Manager.
 - Internal Audit Unit.
 - Risk Management Unit and
 - Communications and Public Participation
- b) Budget and Treasury.
- c) Corporate Services.
- d) Social and Community Services.
- e) Planning and Economic Development; and
- f) Technical Services

All the percentages under the column on 2025/2026 actual performance were added together per Department and divided by the number of indicators planned to be performed by that Department.

In instances where the 2025/2026 First Quarter Performance Target was any figure other than 100%, the figure indicated as achievement under the column for Actual Performance was then divided by that under the 2025/2026 First Quarter Target Column and multiplied by 100 to get the actual percentage achieved, which is indicated in a bracket in most instances.

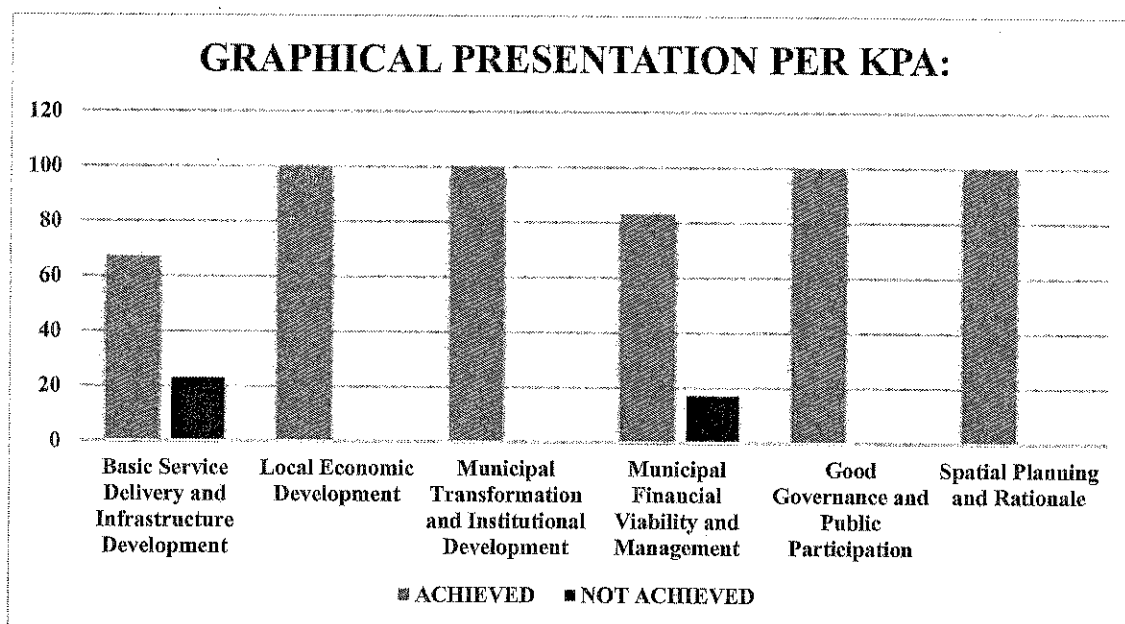
The totals from all the Departments were then averaged to arrive at the Organizational Score.


.....
MR. TG RAMAGAGA
MUNICIPAL MANAGER

31/10/2025
.....
DATE

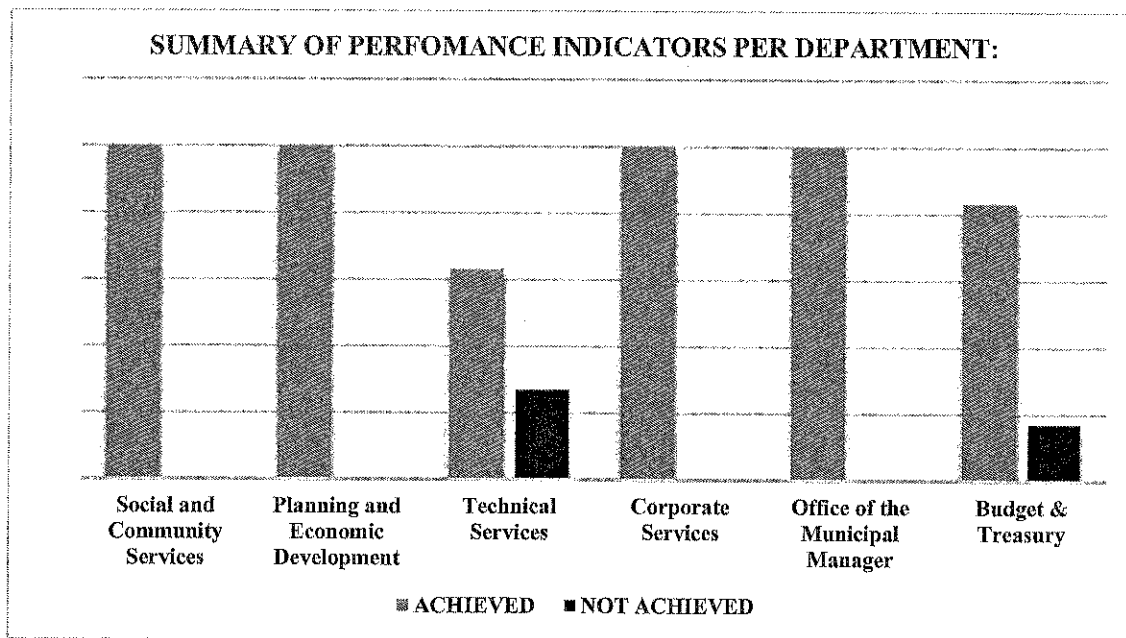
1.5 SUMMARY OF PERFORMANCE INDICATORS PER KEY PERFORMANCE AREAS:

No.	KEY PERFORMANCE AREA	TOTAL TARGETS	NOT APPLICABLE	ACHIEVED	NOT ACHIEVED	% ACHIEVED
1.	Basic Service Delivery and Infrastructure Development	30	3	18	9	67%
2.	Local Economic Development	6	4	2	-	100%
3.	Municipal Transformation and Institutional Development	3	1	2	-	100%
4.	Municipal Financial Viability and Management	12	6	5	1	83%
5.	Good Governance and Public Participation	18	6	12	-	100%
6.	Spatial Planning and Rationale	3	2	1	-	100%
TOTALS		72	22	40	10	80%



1.6 SUMMARY OF PERFORMANCE INDICATORS PER DEPARTMENT:

No.	DEPARTMENT	TOTAL TARGETS	NOT APPLICABLE	ACHIEVED	NOT ACHIEVED	% ACHIEVED
1.	Social and Community Services	3	-	3	-	100%
2.	Planning and Economic Development	9	6	3	-	100%
3.	Technical Services	27	3	15	9	63%
4.	Corporate Services	4	1	3	-	100%
5.	Office of the Municipal Manager	17	6	11	-	100%
6.	Budget & Treasury	12	6	5	1	83%
TOTALS		72	22	40	10	80%



APPENDIX A: BUDGET INFORMATION

**Table 1: LIM366 Bela-Bela - Table C4 Monthly Budget Statement - Financial Performance
(revenue and expenditure) – M03 September 2025**

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		167 924	189 484	-	13 730	42 151	47 371	(5 220)	-11%	189 484
Service charges - Water		39 836	50 250	-	4 379	11 652	12 563	(910)	-7%	50 250
Service charges - Waste Water Management		21 661	26 128	-	1 882	6 258	6 532	(274)	-4%	26 128
Service charges - Waste management		10 537	11 267	-	940	3 012	2 817	195	7%	11 267
Sale of Goods and Rendering of Services		1 482	1 400	-	101	356	350	6	2%	1 400
Agency services		4 193	6 000	-	502	1 562	1 500	62	4%	6 000
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		13 904	15 389	-	1 072	3 119	3 847	(728)	-19%	15 389
Interest from Current and Non Current Assets		4 789	5 000	-	221	975	1 250	(275)	-22%	5 000
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		1 172	1 223	-	103	332	306	26	9%	1 223
Licence and permits		-	-	-	-	-	-	-	-	-
Special Rating Levies		-	-	-	-	-	-	-	-	-
Operational Revenue		1 981	2 470	-	38	388	618	(229)	-37%	2 470
Non-Exchange Revenue										
Property rates		107 614	115 924	-	9 037	26 900	28 981	(2 081)	-7%	115 924
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		95 171	43 548	-	23 909	23 909	10 887	13 022	120%	43 548
Licence and permits		2 193	3 447	-	189	605	862	(257)	-30%	3 447
Transfers and subsidies - Operational		144 522	151 036	-	427	62 211	63 085	(874)	-1%	151 036
Interest		15 501	17 045	-	1 238	3 575	4 261	(686)	-16%	17 045
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		3 848	3 595	-	127	349	899	(550)	-61%	3 595
Gains on disposal of Assets		2 530	-	-	-	-	-	-	-	-
Other Gains		19 636	13 398	-	-	-	766	(766)	-100%	13 398
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		658 492	656 606	-	57 895	187 355	186 894	461	0%	656 606
Expenditure By Type										
Employee related costs		169 460	181 826	-	13 588	42 028	45 456	(3 429)	-8%	181 826
Remuneration of councillors		9 034	9 715	-	696	2 047	2 429	(382)	-16%	9 715
Bulk purchases - electricity		156 736	178 230	-	13 631	52 703	44 557	8 145	18%	178 230
Inventory consumed		27 545	36 309	-	3 854	7 966	9 077	(1 111)	-12%	36 309
Debt Impairment		134 672	24 996	-	-	-	6 249	(6 249)	-100%	24 996
Depreciation and amortisation		43 151	44 944	-	-	-	11 236	(11 236)	-100%	44 944
Interest		7 517	18 612	-	-	-	4 653	(4 653)	-100%	18 612
Contracted services		61 644	84 683	-	4 255	12 273	21 171	(8 898)	-42%	84 683
Transfers and subsidies		-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		-	-	-	-	-	-	-	-	-
Operational costs		45 206	48 485	-	2 932	11 731	12 121	(391)	-3%	48 485
Losses on Disposal of Assets		7 784	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-
Total Expenditure		662 750	627 799	-	38 956	128 747	156 950	(28 203)	-18%	627 799
Surplus/(Deficit)		(4 258)	28 807	-	18 939	58 608	29 945	28 664	96%	28 807
Transfers and subsidies - capital (monetary allocations)		131 124	151 051	-	43 944	56 907	37 763	19 145	51%	151 051
Transfers and subsidies - capital (in-kind)		51	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		126 917	179 858	-	62 883	115 516	67 707			179 858
Income Tax		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		126 917	179 858	-	62 883	115 516	67 707			179 858
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		126 917	179 858	-	62 883	115 516	67 707			179 858
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		126 917	179 858	-	62 883	115 516	67 707			179 858

Table:2 LIM366 Bela-Bela - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification, and funding) – M03 September 2025 (Table 2 below)

Vote Description R thousands	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD Variance %	Full Year Forecast
Multi-Year expenditure appropriation	2									
Vote 1 - Budget and Treasury		-	-	-	-	-	-	-		-
Vote 2 - Corporate Services		-	-	-	-	-	-	-		-
Vote 3 - Mayor		-	-	-	-	-	-	-		-
Vote 4 - Municipal Manager		-	-	-	-	-	-	-		-
Vote 5 - Internal Audit		-	-	-	-	-	-	-		-
Vote 6 - Planning and Economic Development		-	-	-	-	-	-	-		-
Vote 7 - Social and Community Services		-	-	-	-	-	-	-		-
Vote 8 - Speaker		-	-	-	-	-	-	-		-
Vote 9 - Technical Services		-	-	-	-	-	-	-		-
Vote 10 - Technical Services		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 -		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-		-
Single Year expenditure appropriation	2									
Vote 1 - Budget and Treasury		1 143	80	-	-	-	20	(20)	-100%	80
Vote 2 - Corporate Services		1 100	3 200	-	28	102	800	(698)	-87%	3 200
Vote 3 - Mayor		-	-	-	-	-	-	-		-
Vote 4 - Municipal Manager		75	-	-	-	-	-	-		-
Vote 5 - Internal Audit		-	300	-	-	-	75	(75)	-100%	300
Vote 6 - Planning and Economic Development		-	500	-	-	-	125	(125)	-100%	500
Vote 7 - Social and Community Services		18 352	8 177	-	1 203	1 203	2 044	(842)	-41%	8 177
Vote 8 - Speaker		-	-	-	-	-	-	-		-
Vote 9 - Technical Services		107 417	139 754	-	28 044	48 325	34 938	13 386	38%	139 754
Vote 10 - Technical Services		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 -		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	128 086	152 011	-	27 275	49 629	38 003	11 626	31%	152 011
Total Capital Expenditure		128 086	152 011	-	27 275	49 629	38 003	11 626	31%	152 011
Capital Expenditure - Functional Classification										
Governance and administration		2 318	3 580	-	28	102	895	(793)	-83%	3 580
Executive and council		-	-	-	-	-	-	-		-
Finance and administration		2 318	3 280	-	28	102	820	(718)	-88%	3 280
Internal audit		-	300	-	-	-	75	(75)	-100%	300
Community and public safety		2 921	1 661	-	-	-	390	(390)	-100%	1 661
Community and social services		153	411	-	-	-	103	(103)	-100%	411
Sport and recreation		2 466	-	-	-	-	-	-		-
Public safety		302	1 150	-	-	-	287	(287)	-100%	1 150
Housing		-	-	-	-	-	-	-		-
Health		-	-	-	-	-	-	-		-
Economic and environmental services		16 449	28 950	-	3 818	6 992	7 238	(245)	-3%	28 950
Planning and development		-	500	-	-	-	125	(125)	-100%	500
Road transport		16 449	28 450	-	3 818	6 992	7 113	(120)	-2%	28 450
Environmental protection		-	-	-	-	-	-	-		-
Trading services		106 399	117 920	-	23 430	42 535	29 480	13 055	44%	117 920
Energy sources		23 769	25 752	-	634	6 884	6 438	446	7%	25 752
Water management		18 797	57 338	-	13 164	22 375	14 335	8 041	56%	57 338
Waste water management		48 402	28 213	-	8 428	12 073	7 053	5 019	71%	28 213
Waste management		15 431	6 616	-	1 203	1 203	1 654	(451)	-27%	6 616
Other		-	-	-	-	-	-	-		-
Total Capital Expenditure - Functional Classification	3	128 086	152 011	-	27 275	49 629	38 003	11 626	31%	152 011

Funded by:										
National Government	114 413	131 349	-	26 564	48 702	32 837	15 865	48%	131 349	-
Provincial Government	-	-	-	-	-	-	-	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat/ Prov Departm Agencies,	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	114 413	131 349	-	26 564	48 702	32 837	15 865	48%	131 349	-
Borrowing	6									
Internally generated funds	13 673	20 662	-	711	927	5 165	(4 239)	-82%	20 662	-
Total Capital Funding	128 086	152 011	-	27 275	49 629	38 003	11 626	31%	152 011	-

Table:3 Actual Capital Expenditure per vote and funding source

Municipal Infrastructure Grant (MIG)					
Project Name	Original Budget	Monthly Expenditure	Expenditure-to-date	% Spent	Unspent budget
Upgrading of the Bela Bela Municipal landfill site Phase 1 (Ward 2)	R 7 263 645	R 1 082 484	R 1 082 484	15%	R 6 181 161
Construction of Road Paving and Bulk stormwater in Bela Bela X8 - Phase 4	R 13 619 125	R 2 785 520	R 3 808 123	28%	R 9 811 002
Construction of Road Paving and Stormwater in Bela Bela X5 - Phase 1	R 6 967 672	R 1 079 851	R 4 233 242	61%	R 2 734 430
Construction of Road Paving and Stormwater in Rapotokwane - Phase 1	R 690 909	R -	R -	0%	R 690 909
Develop New Cemetry - Pienaarsrivier	R 299 999	R -	R -	0%	R 299 999
Construction of Road Paving and Bulk stormwater in Masakhane - Phase 1	R 150 000	R -	R -	0%	R 150 000
Construction of Road Paving and Stormwater in Bela Bela X5 - Phase 2	R 150 000	R -	R -	0%	R 150 000
Construction of Road Paving and Stormwater in Bela Bela X6 - Phase 4	R 150 000	R -	R -	0%	R 150 000
Total	R 29 291 350	R 4 947 854	R 9 123 849	31%	R 20 167 501

Water Service Infrastructure Grant (WSIG)					
Project Name	Original Budget	Monthly Expenditure	Expenditure-to-date	% Spent	Unspent budget
Refurbishment of the Platrivier Dam (Ward 9)	R 500 000	R -	R -	0%	R 500 000
Construction of the Rapotokwane Water Package Plant Desludge Pipeline (Ward 8)	R 500 000	R -	R -	0%	R 500 000
Water Supply Source Augmentation using Showground Borehole and construction of Water Treatment Plant (Ward 2)	R 500 000	R -	R -	0%	R 500 000
Upgrading of the Masakhane sewer pumpstation and Waste Water Treatment Works (Ward 9)	R 500 000	R -	R -	0%	R 500 000
Construction of Additional Aventura Sewer Pump Station (Ward 1)	R 500 000	R -	R -	0%	R 500 000
Replacement of AC Water Pipes in Bela-Bela Town - Gilfillan; Botha; Van Der Merwe; Pretoria; Voortrekker; Sutter; Marx; Crockery and Potgieter Street (Ward 1)	R 500 000	R -	R -	0%	R 500 000
Refurbishment of the water reticulation network at the Old Location (Ward 2&5)	R 500 000	R -	R -	0%	R 500 000
Upgrading of the Steel Elevated Water Tank in Masakhane (Ward 9)	R 500 000	R -	R -	0%	R 500 000
Construction of Water Booster Pump Station and Upgrading of a Steel Elevated Tank in Ext 8 (Ward 4)	R 4 591 660	R -	R 581 493	13%	R 4 010 167
Water Supply Source Augmentation using SASSA Borehole and construction of Water Treatment Plant (Ward 1)	R 500 000	R -	R -	0%	R 500 000
Refurbishment of the Bela-Bela Water Treatment Works (Ward 1)	R 500 000	R -		0%	R 500 000
Upgrading of the Pienaarsrivier Sewer Pump Station and Waste Water Treatment Works (Ward 8)	R 500 000	R -		0%	R 500 000

Replacement of Bulk Raw Water AC Pipeline from Lapa to Bela-Bela Water Treatment Works (Ward 1 & 9)	R 39 406 483	R 11 726 547	R 21 578 429	55%	R 17 828 054
Upgrading of the Settlers Sewer Pump Station (Ward 2)	R 10 690 676	R 642 477	R 2 083 255	19%	R 8 607 421
Upgrading of the Industrial outfall sewer line (Ward 2)	R 17 630 068	R 9 524 272	R 12 819 190	73%	R 4 810 878
Water Supply Source Augmentation and the construction of the water reticulation network in Tsakane (Ward 7)	R 15 181 112	R 2 662 532	R 3 352 413	22%	R 11 828 699
	R 92 999 999	R 24 555 830	R 40 414 780	43%	R 52 585 219

Integrated National Electrification Programme (INEP)					
Project Name	Original Budget	Monthly Expenditure	Expenditure-to-date	% Spent	Unspent budget
Construction of the Bela-Bela 132/11kVA 2 X 20MVA Sub-Station -Phase 2	R 15 000 000	R -	R 6 273 143	42%	R 8 726 857
Total	R 15 000 000	R -	R 6 273 143	42%	R 8 726 857

Municipal Disaster Response Grant (MDRG)					
Project Name	Original Budget	Monthly Expenditure	Expenditure-to-date	% Spent	Unspent budget
Refurbishment of roads and stormwater in Limpopo road and Mabunda Street (Ward 7&5)	R 10 760 000	R -	R -	0%	R 10 760 000
Total	R 10 760 000	R -	R -	0%	R 10 760 000

Energy Efficiency and Demand Side Management					
Project Name	Original Budget	Monthly Expenditure	Expenditure-to-date	% Spent	Unspent budget
Retro fitting of Street Lights	R 3 000 000	R -	R 794 976	26%	R 2 205 024
Total	R 3 000 000	R -	R 794 976	26%	R 2 205 024

Capital Assets Acquired through Internally Generated Funds (Own Source)					
Asset Description	Original Budget	Monthly Expenditure	Expenditure-to-date	% Spent	Unspent budget
Electricity meters	R 5 500 000	R -	R -	0%	R 5 500 000
Internal and Risk Management system	R 300 000	R -	R -	0%	R 300 000
SCADA for BB WWTW; WTW and PS (MI)	R 600 000	R -	R -	0%	R 600 000
Construction of Informal Training Stalls	R 500 000	R -	R -	0%	R 500 000
DLTC Client waiting area	R 300 000	R -	R -	0%	R 300 000
DLTC fence repairs	R 500 000	R -	R -	0%	R 500 000
Printers	R 300 000	R -	R 74 000	25%	R 226 000
CCTV installation	R 500 000	R -	R -	0%	R 500 000
Procurement of Transformers and Maniatures	R 4 500 000	R 634 400	R 634 400	14%	R 3 865 600
Procurement of Council Chamber Audio; Video Conference and Recording System	R 500 000	R -	R -	0%	R 500 000
Water meters	R 400 000	R -	R 142 315	36%	R 257 685
Road Marking Machine	R 150 000	R -	R -	0%	R 150 000
Office Furniture	R 300 000	R -	R -	0%	R 300 000
Binder and Shredder	R 80 000	R -	R -	0%	R 80 000
240litres Refuse Bins	R 300 000	R -	R -	0%	R 300 000
Cleaning Equipment(Carpet & Upholtry Cleaners and others)	R 100 000	R -	R -	0%	R 100 000
Electricity meters	R 100 000	R -	R -	0%	R 100 000
Drinking Water Quality Testing Kits and Instruments	R 100 000	R -	R -	0%	R 100 000
Grass cutting and Trees pruning equipment	R 150 000	R -	R -	0%	R 150 000
COMPUTERS AND SERVERS	R 1 500 000	R 27 900	R 27 900	2%	R 1 472 100
Procurement of Pumps and motors	R 50 000	R -	R -	0%	R 50 000
Procurement of New Aircons	R 200 000	R -	R -	0%	R 200 000

Procurement of Sewer Gas Monitor and Confined space Tripod with Winch (Sewer Maintenance)	R 150 000	R -	R -	0%	R 150 000
Bullet Proof Vests	R 150 000	R -	R -	0%	R 150 000
Wastewater Quality Testing Kits and Instruments (6 Sludge cones; 3 Ph meter; 3 Chlorometer; 3 Turbidity meter; 3 Conductivity Meter) - (GD and MI)	R 60 000	R -	R -	0%	R 60 000
Fire arms storage safes	R 50 000	R -	R -	0%	R 50 000
Masakhane/ Radium Sewer Ponds and Pump Station: Procurement of Pumps; motors and valves	R 200 000	R -	R -	0%	R 200 000
Pienaarsrivier Sewer Ponds and Pump Station: Procurement of Pumps; motors and valves	R 150 000	R -	R -	0%	R 150 000
Machinery and Equipment: Grass cutter with steel blades (X3).	R 12 000	R -	R -	0%	R 12 000
Machinery and Equipment: Chainsaw compatible Stihl (45CC)	R 10 000	R -	R -	0%	R 10 000
Radium: Procurement of Pumps and motors	R 150 000	R -	R -	0%	R 150 000
Rapotokwane: Procurement of Pumps and motors	R 200 000	R -	R -	0%	R 200 000
Tsakane: Procurement of Pumps and motors	R 200 000	R 48 340	R 48 340	24%	R 151 660
Vingerkraal: Procurement of Pumps and motors	R 200 000	R -	R -	0%	R 200 000
Warmbad WWTW and Pump Stations: Procurement of Pumps and motors	R 1 100 000	R -	R -	0%	R 1 100 000
Bela-Bela WTW and Lapa PS: Procurement of Pumps and motors	R 1 100 000	R -	R -	0%	R 1 100 000
Total	R 20 662 000	R 710 640	R 926 955	4%	R 19 735 045

APPENDIX B: KEY PERFORMANCE INDICATORS FOR THE FINANCIAL YEAR 2025/2026

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
BASIC SERVICE DELIVERY														
PRIORITY AREA: SANITATION SERVICES														
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Upgrading of the Settlers Sewer Pump Station (Ward 2)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Upgrading of the Settlers Sewer Pump Station (Ward 2) by 30 June 2026.	%	KPI 1	Construction work for the Upgrading of the Settlers Sewer Pump Station (Ward 2) project commenced in the previous 2024/25 financial year. The project has a multi-year budget.	100% of the work completed as measured according to the PPII (Appendix D) for the Upgrading of the Settlers Sewer Pump Station (Ward 2) by 30 June 2026.)	71% (Construction Stage at 51 - 60%)	ACHIEVED 76% (Construction Stage at 61 - 70%)	The Service provider progressed swiftly as opposed to the original plan.	None	WSIG	Construction Quarterly progress report	Technical Services
			Percentage of the work completed as measured according to the PPII (Appendix D) for the Upgrading of the Industrial outfall sewer line (Ward 2) by 30 June 2026.	%	KPI 2	The Contractor for Upgrading of the Industrial outfall sewer line (Ward 2) project was appointed in the last quarter of the previous 2024/25 financial year. The project has a multi-year budget.	100% of the work completed as measured according to the PPII (Appendix D) for the Upgrading of the Industrial outfall sewer line (Ward 2) by 30 June 2026	48% (Construction Stage at 1 - 10%)	ACHIEVED 81% (Construction Stage at 71 - 80%)	The Service provider progressed swiftly as opposed to the original plan.	None	WSIG	Construction Quarterly progress report	Technical Services
			Percentage of the work completed as measured according to the PPII (Appendix D) for the Upgrading of the Plenaarsrivier Sewer Pump Station (Ward 8) by 30 June 2026.	%	KPI 3	There is a need to upgrade the Plenaarsrivier Sewer Pump Station to improve its efficiency. The project has a multi-year budget.	29% of the work completed as measured according to the PPII (Appendix D) for the Upgrading of the Plenaarsrivier Sewer Pump Station (Ward 8)	10% (Scoping Report completed and approved)	ACHIEVED 10% (Scoping Report completed and approved)	None	None	WSIG	Approved Scoping Report	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
			Sewer Pump Station (Ward 8) by 30 June 2026.				by 30 June 2026)							
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Upgrading of the Masakhane Wastewater Treatment Works (Ward 9)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Upgrading of the Masakhane Wastewater Treatment Works (Ward 9) by 30 June 2026.	%	KPI 4	There is a need to upgrade the Masakhane Wastewater Treatment Works to improve its efficiency. The project has a multi-year budget.	29% of the work completed as measured according to the PPII (Appendix D) for the Upgrading of the Masakhane Wastewater Treatment Works (Ward 9) by 30 June 2026.	10% (Scoping Report completed and approved)	ACHIEVED 10% (Scoping Report completed and approved)	None	None	WSIG	Approved Scoping Report	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Additional Aventura Sewer Pump Station (Ward 1)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Construction of Additional Aventura Sewer Pump Station (Ward 1) by 30 June 2026.	%	KPI 5	The Aventura Pump Station is under capacitated, over/whelmed with stormwater ingress. There is a need for the construction of Additional Sump and upgrade the pumps. The project has a multi-year budget.	19% of the work completed as measured according to the PPII (Appendix D) for the Construction of Additional Aventura Sewer Pump Station (Ward 1) by 30 June 2026	5% (Appointment of Consulting Engineers)	NOT ACHIEVED	Delays in appointment of consulting engineers as the term for the previous panel has expired, and a new one still being appointed.	Expedite the appointment of consulting engineers.	WSIG	Consultant's Appointment Letter	Technical Services
PRIORITY AREA: WATER SERVICES														
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Water Supply Source Augmentation and the Construction of the Water Reticulation Network in Tsakane (Ward 7)	Percentage of the work completed as measured according to the PPII (Appendix D) for Supply Source Augmentation	%	KPI 6	The Contractor for Water Supply Source Augmentation and the Construction of the Water Reticulation Network in	100% of the work completed as measured according to the PPII (Appendix D) for the Water Supply Source Augmentation and the Construction of	48% (Construction Stage at 1 - 10%)	ACHIEVED 71% (Construction Stage at 51 - 60%)	The Service provider progressed swiftly as opposed to the original plan.	None	WSIG	Construction Quarterly progress report	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
			and the Construction of the Water Reticulation Network in Tsakane (Ward 7) by 30 June 2026.			Tsakane (Ward 7) project was appointed in the last quarter of the previous 2024/25 financial year. The project has a multi-year budget.	the Water Reticulation Network in Tsakane (Ward 7) by 30 June 2026							
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Water Booster Pump Station and Upgrading of a Steel Elevated Water Tank in Ext 8 (Ward 4)	Percentage of the work completed as measured according to the PPII (Appendix D) for Construction of Water Booster Pump Station and Upgrading of a Steel Elevated Water Tank in Ext 8 (Ward 4) by 30 June 2026.	%	KPI 7	The Contractor for Construction of Water Booster Pump Station and Upgrading of a Steel Elevated Water Tank in Ext 8 (Ward 4) project was appointed in the last quarter of the previous 2024/25 financial year. The project has a multi-year budget.	100% of the work completed according to the PPII (Appendix D) for the Construction of Water Booster Pump Station and Upgrading of a Steel Elevated Water Tank in Ext 8 (Ward 4) by 30 June 2026	48% (Construction Stage at 1 - 10%)	ACHIEVED 67% (Construction Stage at 41 - 50%)	The Service provider progressed swiftly as opposed to the original plan.	None	WSIG	Construction Quarterly progress report	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Replacement of Bulk Raw Water AC Pipeline from Lapa to Bela-Bela Water Treatment Works (Ward 1&9)	Percentage of the work completed as measured according to the PPII (Appendix D) for Replacement of Bulk Raw Water AC Pipeline from Lapa to Bela-Bela Water Treatment Works (Ward 1&9)	%	KPI 8	The Bid for the appointment of the Contractor for Replacement of Bulk Raw Water AC Pipeline from Lapa to Bela-Bela Water Treatment Works (Ward 1&9) project was advertised in	67% of the work completed as measured according to the PPII (Appendix D) for the Replacement of Bulk Raw Water AC Pipeline from Lapa to Bela-Bela Water Treatment Works (Ward 1&9) by 30 June 2026	48% (Construction stage at 1 – 10%)	ACHIEVED 62% (Construction Stage at 31 - 40%)	The Service provider progressed swiftly as opposed to the original plan.	None	WSIG	Construction Quarterly progress report	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/25	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
			1&9) by 30 June 2026.			the previous 2024/25 financial year. The project has a multi-year budget.								
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Refurbishment of the Bela-Bela Water Treatment Works (Ward 1)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Refurbishment of the Bela-Bela Water Treatment Works (Ward 1) by 30 June 2026.	%	KPI 9	The project is prioritized to address the challenges of aging infrastructure at the water treatment work. The project has a multi-year budget.	19% of the work completed as measured according to the PPII (Appendix D) for the Refurbishment of the Bela-Bela Water Treatment Works (Ward 1) by 30 June 2026	5% (Appointment of Consulting Engineers)	NOT ACHIEVED	Delays in appointment of consulting engineers as the term for the previous panel has expired, and a new one still being appointed.	Expedite the appointment of consulting engineers	WSIG	Consultant's Appointment Letter	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Refurbishment of the water reticulation network at the Old Location (Ward 2&5)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Refurbishment of the water reticulation network at the Old Location (Ward 2&5) by 30 June 2026.	%	KPI 10	The project is prioritized to address the challenges of aging water supply infrastructure at the old location. The project has a multi-year budget.	19% of the work completed as measured according to the PPII (Appendix D) for the Refurbishment of the water reticulation network at the Old Location (Ward 2&5) by 30 June 2026	5% (Appointment of Consulting Engineers)	NOT ACHIEVED	Delays in appointment of consulting engineers as the term for the previous panel has expired, and a new one still being appointed.	Expedite the appointment of consulting engineers	WSIG	Consultant's Appointment Letter	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Refurbishment of the Platrivier Dam (Ward 9)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Refurbishment of the Platrivier Dam completed)	%	KPI 11	The project is prioritized to address safety issues and non-functional abstraction points at the Platrivier Dam. The project has a multi-year budget.	19% of the work completed as measured according to the PPII (Appendix D) for the Refurbishment of the Platrivier Dam completed (Ward 9) by 30 June 2026	5% (Appointment of Consulting Engineers)	NOT ACHIEVED	Delays in appointment of consulting engineers as the term for the previous panel has expired, and a new one still being appointed.	Expedite the appointment of consulting engineers	WSIG	Consultant's Appointment Letter	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Water Supply Source Augmentation using SASSA Borehole and construction of Water Treatment Plant (Ward 1)	(Ward 9) by 30 June 2026. Percentage of the work completed as measured according to the PPII (Appendix D) for the Water Supply Source Augmentation using SASSA Borehole and construction of Water Treatment Plant (Ward 1) by 30 June 2026.	%	KPI 12	There is a need to augment the water supply in Bela-Bela Town and Township using boreholes. The project has a multi-year budget.	19% of the work completed as measured according to the PPII (Appendix D) for the Water Supply Source Augmentation using SASSA Borehole and construction of Water Treatment Plant (Ward 1) by 30 June 2026	5% (Appointment of Consulting Engineers)	ACHIEVED 10% (Scoping Report completed and approved)	The Service provider progressed swiftly as opposed to the original plan.	None	WSIG	Consultant's Appointment Letter	Technical Services
								10% (Scoping Report completed and approved)	ACHIEVED 10% (Scoping Report completed and approved)	None	None	WSIG	Approved Scoping Report	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Replacement of AC Water Pipes in Bela-Bela Town - Gillfillan, Botha, Van Der Merwe, Pretoria, Voortrekker, Crockery and Potgieter Street (Ward 1)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Replacement of AC Water Pipes in Bela-Bela Town - Gillfillan, Botha, Van Der Merwe, Pretoria, Voortrekker, Crockery and Potgieter Street (Ward 1) by 30 June 2026.	%	KPI 13	There is a need for the replacement of the AC pipes to address aging infrastructure and reduce water losses. The project has a multi-year budget.	29% of the work completed as measured according to the PPII (Appendix D) for the Replacement of AC Water Pipes in Bela-Bela Town - Gillfillan, Botha, Van Der Merwe, Pretoria, Voortrekker, Crockery and Potgieter Street (Ward 1) by 30 June 2026	10% (Scoping Report completed and approved)	ACHIEVED 10% (Scoping Report completed and approved)	None	None	WSIG	Approved Scoping Report	Technical Services
								5% (Appointment of Consulting Engineers)	NOT ACHIEVED	Delays in appointment of consulting engineers due to the term of	Expedite the appointment of consulting engineers	WSIG	Consultant's Appointment Letter	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
			the PPII (Appendix D) for the Construction of the Rapotokwane Water Package Plant Desludge Pipeline (Ward 8) by 30 June 2026.			Sludge from the water package plant in Rapotokwane. The project has a multi-year budget.	D) for the Construction of the Rapotokwane Water Package Plant Desludge Pipeline (Ward 8) by 30 June 2026			panel of engineers expiring				
Basic Service Delivery and Infrastructure Development	To improve Infrastructure services management	Water Supply Source Augmentation using Showground Borehole and construction of Water Treatment Plant (Ward 2)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Water Supply Source Augmentation using Showground Borehole and construction of Water Treatment Plant (Ward 2) by 30 June 2026.	%	KPI 15	There is a need to augment the water supply in Bela-Bela Town and Township using boreholes. The project has a multi-year budget.	29% of the work completed as measured according to the PPII (Appendix D) for the Water Supply Source Augmentation using Showground Borehole and construction of Water Treatment Plant (Ward 2) by 30 June 2026	10% (Scoping Report completed and approved)	ACHIEVED 10% (Scoping Report completed and approved)	None	None	WSIG	Approved Scoping Report	Technical Services
Basic Service Delivery and Infrastructure Development	To improve Infrastructure services management	Upgrading of the Steel Elevated Water Tank in Masakhane (Ward 9)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Upgrading of the Steel Elevated Water Tank in Masakhane (Ward 9) by 30 June 2026.	%	KPI 16	The existing steel elevated water tank in Masakhane is under capacitated and cannot meet the water supply demand. The project has a multi-year budget.	19% of the work completed as measured according to the PPII (Appendix D) for the Upgrading of the Steel Elevated Water Tank in Masakhane (Ward 9) by 30 June 2026	5% (Appointment of Consulting Engineers)	NOT ACHIEVED	Delays in appointment of consulting engineers due to the term of panel of engineers expiring	Expedite the appointment of consulting engineers	WSIG	Consultant's Appointment Letter	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
PRIORITY AREA: ROADS AND STORM WATER														
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 1 (Ward 3)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 1 (Ward 3) by 31 December 2025.	%	KPI 17	Construction work for the Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 1 (Ward 3) project commenced in the previous 2024/25 financial year. The project has a multi-year budget.	100% of the work completed as measured according to the PPII (Appendix D) for the Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 1 (Ward 3) by 31 December 2025	81% (Construction Stage at 71 - 80%)	ACHIEVED 81% (Construction Stage at 71 - 80%)	None	None	MIG	Construction Quarterly progress report	Technical Services
								43% (Appointment of the Contractor)	ACHIEVED 52% (Construction Stage 11-20%)	The Service provider progressed swiftly as opposed to the original plan.	None	MIG	Contractor's appointment letter	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Road Paving and Bulk stormwater in Bela-Bela X8 - Phase 4 (Ward 4)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Construction of Road Paving and Bulk stormwater in Bela-Bela X8 - Phase 4 (Ward 4) by 30 June 2026.	%	KPI 18	The Bid for the appointment of the Contractor for the Construction of Road Paving and Bulk stormwater in Bela-Bela X8 - Phase 4 (Ward 4) project was advertised in the previous 2024/25 financial year. The project has a multi-year budget.	100% of the work completed as measured according to the PPII (Appendix D) for the Construction of Road Paving and Bulk stormwater in Bela-Bela X8 - Phase 4 (Ward 4) by 30 June 2026.	N/A	N/A	N/A	N/A	MIG	N/A	Technical Services
								43% of the work completed as measured according to the PPII (Appendix D) for the Construction of Road Paving	N/A	N/A	N/A	MIG	Technical Services	
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Road Paving and Stormwater in Rapotokwane - Phase 1 (Ward 8)	Percentage of the work completed as measured according to the PPII (Appendix D) for	%	KPI 19	The Designs for the Construction of Road Paving and Stormwater in Rapotokwane - Phase 1	43% of the work completed as measured according to the PPII (Appendix D) for the Construction of Road Paving	N/A	N/A	N/A	N/A	MIG	N/A	Technical Services
								N/A	N/A	N/A	N/A	MIG	Technical Services	

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
			Construction of Road Paving and Stormwater in Rapotokwane - Phase 1 (Ward 8) by 30 June 2026.			(Ward 8) project were completed in the previous 2024/25 financial year. The project has a multi-year budget.	and Stormwater in Rapotokwane Phase 1 (Ward 8) by 30 June 2026.							
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Road Paving and Bulk stormwater in Masakhane - Phase 1 (Ward 9)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Construction of Road Paving and Bulk stormwater in Masakhane - Phase 1 (Ward 9) by 30 June 2026.	%	KPI 20	The condition of roads in Masakhane is in a bad condition and there is a lack of sufficient stormwater drainage. The project has a multi-year budget.	29% of the work completed as measured according to the PPII (Appendix D) for the Construction of Road Paving and Bulk stormwater in Masakhane - Phase 1 (Ward 9) by 30 June 2026.	10% (Scoping Report completed and approved)	ACHIEVED 14% (Preliminary Designs completed and approved)	The Service provider progressed swiftly as opposed to the original plan.	None	MIG	Approved Scoping Report	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 2 (Ward 3)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 2 (Ward 3) by 30 June 2026.	%	KPI 21	The condition of roads in Bela-Bela X5 is in a bad condition and there is a lack of sufficient stormwater drainage. Phase 1 of the project is on stage, and phase 2 will later proceed. The project has a multi-year budget.	29% of the work completed as measured according to the PPII (Appendix D) for the Construction of Road Paving and Stormwater in Bela-Bela X5 - Phase 2 (Ward 3) by 30 June 2026.	10% (Scoping Report completed and approved)	ACHIEVED 10% (Scoping Report completed and approved)	None	None	MIG	Approved Scoping Report	Technical Services
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of Road Paving and Stormwater in Bela-Bela X6B - Phase 4 (Ward 7)	Percentage of the work completed as measured according to	%	KPI 22	The condition of roads in Bela-Bela X6B are in a bad condition and	19% of the work completed as measured according to the PPII (Appendix	5% (Appointment of Consulting Engineers)	NOT ACHIEVED	Delays in appointment of consulting engineers as the term for the	Expedite the appointment of consulting engineers.	MIG	Consultant's Appointment Letter	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
			the PPII (Appendix D) for the Construction of Road Paving and Stormwater in Limpopo Road and Stormwater in Bela-Bela X6B - Phase 4 (Ward 4) by 30 June 2026.			there is a lack of sufficient stormwater drainage. The project has a multi-year budget.	D) for the Construction of Road Paving and Stormwater in Bela-Bela X6B - Phase 4 (Ward 4) by 30 June 2026.			previous panel has expired, and a new one still being appointed.				
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Refurbishment of roads and stormwater in Limpopo Road and Mabunda Street (Ward 7&5)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Refurbishment of roads and stormwater in Limpopo Road and Mabunda Street (Ward 7&5) by 31 March 2026.	%	KPI 23	The condition of roads in Limpopo Road and Mabunda Street has deteriorated due to ineffective stormwater drainage. The project has a single-year budget.	100% of the work completed as measured according to the PPII (Appendix D) for the Refurbishment of roads and stormwater in Limpopo Road and Mabunda Street (Ward 7&5) by 31 March 2026.	43% (Appointment of Contractor)	ACHIEVED 43% (Appointment of Contractor)	None	None	MDRG	Contractor's Appointment Letter	Technical Services
PRIORITY AREA: ELECTRICITY														
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	Construction of the Bela-Bela 132/11kVA 2 X 20MVA Sub-Station - Phase 2 (Ward 2)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Construction of the Bela-Bela 132/11kVA 2 X 20MVA Sub-Station - Phase 2 (Ward 2) by 30 June 2026.	%	KPI 24	Phase 1 of the Project is on construction stage scheduled for completion in September 2025. For phase 2, the Eskom BQ was accepted in June 2025, and subsequently ESKOM will commence with the designs. Upon completion	29% of the work completed as measured according to the PPII (Appendix D) for the Construction of the Bela-Bela 132/11kVA 2 X 20MVA Sub-Station - Phase 2 (Ward 2) by 30 June 2026.	N/A	N/A	N/A	N/A	N/A	N/A	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
						thereof the Municipality will start with the process for the procurement of the Contractor for Phase 2.								
Basic Service Delivery and Infrastructure Development	To improve infrastructure services management	LED streetlight retrofit (Ward 1,2,3,4,5,6,7,8 &9)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Replacement of HPS Streetlights with LED completed (Ward 7&5) by 31 March 2026.	%	KPI 25	Currently the HPS is energy consumption is high hence there is need to replace HPS with LED	100% of the work completed as measured according to the PPII (Appendix D) for the Replacement of HPS Streetlights with LED completed (Ward 7&5) by 31 March 2026.	43% (Appointment of contractor)	NOT ACHIEVED	The programme is now being implemented internally through the procurement of retrofits and installations being done using own internal resources. The number of HPS Streetlights replaced with LED retrofits is 212 out of the targeted 500.	The KPI will be reviewed at midterm to suit current method of implementation	EEDSM	Contractor's Appointment Letter	Technical Services
PRIORITY AREA: WASTE MANAGEMENT														
Basic Service Delivery and Infrastructure Development	Promote the welfare of the community	Upgrading of the Bela-Bela Municipal landfill site Phase 1 (Ward 2)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Upgrading of the Bela-Bela Municipal landfill site Phase 1 (Ward 2) by 30 September 2025	%	KPI 26	Construction work for the Upgrading of the Bela-Bela Municipal landfill site Phase 1 (Ward 2) project commenced in 2023/24 financial year, with a projected target of 100% as per the PPII	100% of the work completed as measured according to the PPII (Appendix D) for the Upgrading of the Bela-Bela Municipal landfill site Phase 1 (Ward 2) by 30 September 2025.	100% (Completion of the Works)	NOT ACHIEVED 90% (Construction stage 91-99% complete)	Progress on site has been slow since July 2025 due to delay in the approval of the budget maintenance, which in term delayed the internal processes for approval of the variation order.	To expedite the process of approving request for variation order. An item has been prepared to serve in Council for approval.	MIG	Completion Certificate	Technical Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
						(Appendix D) by 2024/25 financial year end. However, it was not possible to achieve the target considering the financial constraints to complete the works. The project has a multi-year budget								
Basic Service Delivery and Infrastructure Development	To promote the welfare of the community	Waste Management and Cleansing	Number of Formal areas with weekly access to solid waste removal by 30 June 2026	#	KPI 27	6x Formal areas with weekly access to solid waste removal (Bela-Bela Township, Bela-Bela Town, Jinnah Park, Spa Park, Masakhane and Pienaarsrevier)	6x Formal areas with weekly access to solid waste removal (Bela-Bela Township, Bela-Bela Town, Jinnah Park, Spa Park, Masakhane and Pienaarsrevier) by 30 June 2026	6x Formal areas with weekly access to solid waste removal (Bela-Bela Township, Bela-Bela Town, Jinnah Park, Spa Park, Masakhane and Pienaarsrevier)	ACHIEVED 6x Formal areas with weekly access to solid waste removal (Bela-Bela Township, Bela-Bela Town, Jinnah Park, Spa Park, Masakhane and Pienaarsrevier)	None	None	Opex	Collection Schedule	Social and Community Services
Basic Service Delivery and Infrastructure Development	To promote the welfare of the community	Waste Management and Cleansing	Number of informal settlements with weekly access to solid waste removal by 30 June 2026	#	KPI 28	3 x informal Settlements with weekly access to solid waste removal (Jacob Zuma, Tsakane and Koppewaal)	3 x Informal Settlements with weekly access to solid waste removal (Jacob Zuma, Tsakane and Koppewaal) by 30 June 2026	3 x Informal Settlements with weekly access to solid waste removal (Jacob Zuma, Tsakane and Koppewaal)	ACHIEVED 3 x Informal Settlements with weekly access to solid waste removal (Jacob Zuma, Tsakane and Koppewaal)	None	None	Opex	Collection Schedule	Social and Community Services
Basic Service Delivery and Infrastructure Development	Promote the welfare of the community	Waste Management and Cleansing	Number of Landfill Site Permit Audit reports	#	KPI 29	5x Landfill Site Permit Audit Reports	5x Landfill Site Permit Audit Report by 30 June 2026	1x Landfill Site Permit Audit Report	ACHIEVED 1x Landfill site Permit Audit conducted on the	None	None	Opex	Audit Reports on Landfill site	Social and Community Services

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
			conducted by 30 June 2026						30 th of September 2025					
PRIORITY AREA: SPORT, ARTS, CULTURE, RECREATIONAL AND CEMETERY														
Basic Service Delivery and Infrastructure Development	Promote the welfare of the community	Develop New Cemetery – Plenaarsrevier (Ward 8)	Percentage of the work completed as measured according to the PPII (Appendix D) for the Develop New Cemetery – Plenaarsrevier (Ward 8) by 30 June 2026	%	KPI 30	The Bid for the appointment of the Consultant for Develop New Cemetery – Plenaarsrevier (Ward 8) project was advertised in the previous 2024/25 financial year. The project has a multi-year budget.	19% of the work completed as measured according to the PPII (Appendix D) for the Develop New Cemetery – Plenaarsrevier (Ward 8) by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Technical Services
PRIORITY AREA: INSTITUTIONAL DEVELOPMENT & TRANSFORMATION														
Good Governance and Public Participation	To Improve Administrative and Governance Capacity	Council Administration	Number of Ordinary Council meetings convened by 30 June 2026	#	KPI 31	6x Ordinary Council meetings convened	6x Ordinary Council meetings to be convened by 30 June 2026	1x Ordinary Council meeting to be convened	1x Ordinary Council meeting held on the 31 st of July 2025	None	None	Opex	Notices of Ordinary Council meetings	Corporate Services
Municipal Transformation and Institutional Development	To Improve Administrative and Governance Capacity	Council Administration	Number of Section 79 Committee meetings convened by 30 June 2026	#	KPI 32	44x Section 79 Committee meetings convened	44x Section 79 Committee meetings to be convened by 30 June 2026	12x Section 79 Committee meetings to be convened	SOCCOM Subcommittee meetings were convened as follows: 21 st of July 2025, 27 th of August 2025, 22 nd of September 2025. PED Subcommittee meetings were convened as follows: 21 st of July 2025, 26 th of August 2025.	None	None	Opex	Notices of Section 79 committee meetings	Corporate Service

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
									22 nd of September 2025.					
									INFRA Subcommittee meetings were convened as follows: 22 nd of July 2025. 27 th of August 2025. 23 rd of September 2025.					
									TGBT Subcommittee meetings were convened as follows: 22 nd of July 2025. 26 th of August 2025. 23 rd of September 2025.					
Municipal Transformation and Institutional Development	To Improve, Attract, Develop and Retain Human Capital	Human Resources	Number of Employment Equity Report compiled and submitted to Department of Labour by 31 January 2026	#	KPI 33	1x Employment Equity Report	1x Employment Equity Report by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Corporate Service
Municipal Transformation and Institutional Development	To Improve, Attract, Develop and Retain Human Capital	Human Resources & Development (Training)	Number of WSP reviewed and submitted to LGSETA by 30 April 2026	#	KPI 34	1x 2024/2025 WSP reviewed and submitted	1x 2025/2026 WSP to be reviewed and submitted to LGSETA by 30 April 2026	N/A	N/A	N/A	N/A	N/A	N/A	Corporate Service
PRIORITY AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
PRIORITY AREA: INTEGRATED DEVELOPMENT PLANNING														
Good Governance and Public Participation	To Plan for the Future	Integrated Development Planning	Number of IDP/Budget/PMS Process Plan approved by Council by 31 August 2025	#	KPI 35	2025/2026 IDP/Budget/PMS Process Plan Approved by Council	1x 2026/2027 IDP/Budget/PMS process plan to be approved by Council 31 August 2025	1x 2026/2027 IDP/Budget/PMS process plan reviewed and approved by Council	ACHIEVED 1x 2026/2027 IDP/Budget/PMS process plan reviewed and approved by	None	None	Opex	Council Approved 2026/2027 Process Plan and Council Resolution	Office of the Municipal Manager

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
									Council with council resolution number MC23/07/2025					
Good Governance and Public Participation	To Plan for the Future	Integrated Development Planning	Number of IDP Representative Forums held by 30 June 2026	#	KPI 36	4x IDP Representative Forums held by 30 June 2026	4x IDP Representative Forums to be held by 30 June 2026	1x IDP Representative Forum to be held	ACHIEVED 1x IDP Representative Forum held on the 14 th August 2025	None	None	Opex	Signed Attendance Register and Minutes	Office of the Municipal Manager
Good Governance and Public Participation	To Plan for the Future	Integrated Development Planning	Number of 2026/2027 IDP reviewed and approved by Council by 31 May 2026	#	KPI 37	1x 2025/2026 IDP reviewed and approved	1x 2026/2027 IDP to be reviewed and approved by 31 May 2026	N/A	N/A	N/A	N/A	Opex	N/A	Office of the Municipal Manager
PRIORITY AREA: PERFORMANCE MANAGEMENT SYSTEM														
Good Governance and Public Participation	Clean Governance	Performance Management	Number of SDBIP approved by the Mayor within 28 days after the approval of the budget by 30 June 2025	#	KPI 38	1x Approved SDBIP Approved	1x 2026/2027 SDBIP to be Approved within 28 days after budget approval by 30 June 2025	N/A	N/A	N/A	N/A	Opex	N/A	Office of the Municipal Manager
Good Governance and Public Participation	Clean Governance	Corporate Governance	Number of Annual reports compiled and tabled to Council for approval by 31 March 2026	#	KPI 39	2023/2024 Annual Report compiled and approved by council	1x 2024/2025 Annual Report to be compiled and approved by Council by 31 March 2026	N/A	N/A	N/A	N/A	Opex	N/A	Office of the Municipal Manager
Good Governance and Public Participation	Clean Governance	Corporate Governance	Number of Oversight reports compiled and tabled to Council for approval by 31 March 2026	#	KPI 40	2023/2024 Oversight Report compiled and approved by council	1x 2024/2025 Oversight Report to be compiled and approved by Council by 31 March 2026	N/A	N/A	N/A	N/A	Opex	N/A	Office of the Municipal Manager
Good Governance and Public Participation	Clean Governance	Performance Management System	Number of MFMA Section 52d reports compiled and submitted to Council for	#	KPI 41	4x Quarterly performance reports compiled and approved by council	4x Quarterly performance reports to be submitted to Council for	1x Quarterly performance report to be submitted to Council for approval	ACHIEVED 1x Quarterly performance report compiled and submitted to Council for approval	None	None	Opex	1x sets of Approved Quarterly performance reports and council resolution	Office of the Municipal Manager

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
			approval by 30 June 2026				approval by 30 June 2026		with council resolution					
Good Governance and Public Participation	Clean Governance	Corporate Governance	Number of MFMA Section 72 Mid-Year report compiled and submitted to Mayor for approval by 25 January 2026 and Council for noting by 31 January 2026	#	KPI 42	1x 2024/2025 Section 72 MFMA Report compiled and submitted to Mayor for approval and Council for noting	1x 2025/2026 Section 72 MFMA Report to be compiled, and submitted, and approved by the Mayor and Council for noting by 31 January 2026	N/A	N/A	N/A	N/A	Opex	N/A	Office of the Municipal Manager
Good Governance and Public Participation	Clean Governance	Performance Management System	Number of Performance Agreements signed by 30 July 2025	#	KPI 43	6x Signed Performance Agreements signed	7x Performance Agreements to be signed by 30 July 2025	7x Performance Agreements to be signed	ACHIEVED 7x Performance Agreements to be signed	None	None	Opex	7x Signed Performance Agreements	Office of the Municipal Manager
PRIORITY AREA: COMMUNICATION														
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Ward Committees reports submitted to the Office of the Speaker by 30 June 2026	#	KPI 44	4x Ward Committees reports	4 x Ward Committees report to be submitted to the Office of the Speaker by 30 July 2025	1x Ward Committees report to be submitted to the Office of the Speaker	ACHIEVED 1x Ward Committees report submitted to the Office of the Speaker	None	None	Opex	1x Ward committee Reports submitted to the Office of the Speaker	Office of the Municipal Manager
PRIORITY AREA: RISK AND INTERNAL AUDITOR														
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Performance Audit and Committee Charter reviewed and approved by Council by 30 September 2025	#	KPI 45	1x Performance and Audit Committee Charter Reviewed and approved by council	1x Performance Audit and Committee Charter to be reviewed and approved by council by 30 September 2025	1x Performance Audit and Committee Charter to be reviewed and approved by council	ACHIEVED 1x Performance Audit and Committee Charter reviewed and approved by council	None	None	Opex	Copy of Performance and Audit committee charter, minutes, and council resolution	Office of the Municipal Manager
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Internal Audit Charter reviewed and approved by PAC by 30	#	KPI 46	1x Internal Audit Charter Reviewed	1x Internal Audit Charter to be reviewed and approved by PAC by 30	1x Internal Audit Charter to be reviewed and approved by PAC	ACHIEVED 1x Internal Audit Charter was approved by PAC	None	None	Opex	Copy of Approved Internal Audit Charter and minutes	Office of the Municipal Manager

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
			September 2025				September 2025		on the 8 th of August 2025.					
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Performance and Audit Committee meetings held by 30 June 2026	#	KPI 47	6x Performance and Audit Committee meetings held	6x Performance and Audit Committee meetings held by 30 June 2026	1x Performance and Audit Committee meeting to be held	ACHIEVED 2x PAC meetings held as follows: Ordinary PAC meeting - 08 th of August 2025, Special PAC meeting - 27 th of August 2025	1x Special PAC meeting 27 th of August 2025	None	Opex	Signed Attendance Register and Minutes	Office of the Municipal Manager
Withdrawn Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Audit Committee Reports tabled to Council for approval by 30 June 2026	#	KPI 48	4x Performance and Audit Committee Reports	4x Performance and Audit Committee Reports to be tabled to Council for approval by 30 June 2026	1x Performance and Audit Committee Report to be tabled to Council for approval.	ACHIEVED PAC report is compiled and tabled Council for approval	None	None	Opex	1x Approved Performance and Audit Committee Reports with Council Resolution	Office of the Municipal Manager
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Strategic Risk Register Reviewed by 30 March 2026	#	KPI 49	1x 2025/2026 Strategic Risk Register reviewed	1x 2026/2027 Strategic Risk Register to be reviewed by 30 March 2026	N/A	N/A	N/A	N/A	N/A	N/A	Office of the Municipal Manager
Good Governance and Public Participation	To improve administrative and governance capacity	Corporate Governance	Number of Risk Management and compliance Committee meetings held by 30 June 2026	#	KPI 50	4x Risk Management and compliance Committee meetings held	4x Risk Management and compliance Committee meetings to be held by 30 June 2026	1x Risk Management and compliance Committee meeting to be held	ACHIEVED 1x Risk Management and compliance Committee meeting held on the 05 th of August 2025	None	None	Opex	Signed Attendance Register and Minutes	Office of the Municipal Manager
Good Governance and Public Participation	To improve administrative and governance capacity	Council Administration	Number of MPAC meetings held by 30 June 2026	#	KPI 51	4x MPAC meetings held	4x MPAC meetings to be held by 30 June 2026	1x MPAC meeting to be held	ACHIEVED 2x MPAC meetings held as follows: Ordinary MPAC meeting – 10 th of July 2025 and Special MPAC	1x Special meeting held on the 17 th of September 2025	None	Opex	Signed Attendance Register and Minutes	Office of the Municipal Manager

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
									meeting on the 17 th of September 2025					
PRIORITY AREA: LOCAL ECONOMIC DEVELOPMENT														
Local Economic Development	Promote and Encourage Sustainable Economic Environment	Construction of Informal Training Stalls	Number of Trading Stalls Completed by 30 June 2026	#	KPI 52	Approval of the Detailed Design	3x Informal Trading Stalls to be constructed by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Planning & Economic Development
Local Economic Development	Promote and Encourage Sustainable Economic Environment	Review of LED Strategy	Number of LED Strategy Revised by 30 June 2026	#	KPI 53	2020 LED Strategy	1x Reviewed LED Strategy by 30 June 2026	N/A	N/A	N/A	N/A	Opex	N/A	Planning & Economic Development
Local Economic Development	Promote and Encourage Sustainable Economic Environment	Bela-Bela Tourism Development Strategy	Number of Tourism Development Strategy Developed by 30 June 2026	#	KPI 54	2020 LED Strategy	1 x Tourism Development Strategy by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Planning & Economic Development
Local Economic Development	Promote and Encourage Sustainable Economic Environment	SME Training and Development	Number of SMME Trained by 30 June 2026	#	KPI 55	-	120x SMME to be Trained by 30 June 2026	30x SMME to be Trained	ACHIEVED 41x SMMEs Trained	Additional 11x SMMEs trained	None	Opex	Signed Attendance Register and Minutes	Planning & Economic Development
Local Economic Development	Promote and Encourage Sustainable Economic Environment	Job Creation	Number of jobs created through Municipality's LED initiatives including capital projects (EPWP, CWP) by 30 June 2026	#	KPI 56	240 x jobs created	260x Jobs to be created by 30 June 2026	65x Jobs to be created	ACHIEVED 90X Jobs created	Additional 25x jobs created SMMEs trained	None	Opex	Jobs contracts	Planning & Economic Development
Local Economic Development	Promote and Encourage Sustainable Economic Environment	Emerging Farmers Capacity Building and Skills Development	Number of Emerging Farmers Trained by 30 June 2026	#	KPI 57	-	45x Emerging Farmers to be Trained by 30 June 2026	N/A	N/A	N/A	None	N/A	N/A	Planning & Economic Development

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024//2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
PRIORITY AREA: SPATIAL RATIONAL														
Spatial Planning and Rationale	To ensure sustainable, Livable and Integrated Communities	Tsakani Township Establishment	Number of Township Establishment application completed in Tsakani by 30 June 2026	#	KPI 58	Tsakani Feasibility Study Report	1x Township Establishment application to be completed in Tsakani by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Planning & Economic Development
Spatial Planning and Rationale	To ensure sustainable, Livable and Integrated Communities	Review of Bela-Bela Land Use Scheme	Number of Bela-Bela Land Use Scheme Reviewed by 30 June 2026	#	KPI 59	2017 Land Use Scheme	1x Bela-Bela Draft Land Use Scheme to be reviewed by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Planning & Economic Development
Spatial Planning and Rationale	Livable and Integrated Communities	Township Ratification Project	Number of township ratified project report for EXT 8 & 9 completed by 30 June 2026	#	KPI 60	0	1x Township ratified project report for EXT 8 & 9 to be completed by 30 June 2026	Submission of Subdivision & Consolidation Application	ACHIEVED Submission of Subdivision & Consolidation Application			Opex	Letter of Submission of Subdivision & Consolidation Application	Planning & Economic Development
PRIORITY AREA: FINANCIAL VIABILITY														
Municipal Financial Viability and Management	To improve financial viability	Budget and Reporting	Number of Annual Financial Statements compiled and submitted to the Auditor General by 31 August 2025	#	KPI 61	1x 2023/2024 AFS compiled and submitted to the Auditor General	1x 2024/2025 AFS to be compiled and submitted to the Auditor General by 31 August 2025	1x 2024/2025 AFS to be compiled and submitted to the Auditor General	ACHIEVED 1x 2024/2025 AFS compiled and submitted to the Auditor General	None	None	Opex	2024/2025 AFS and Proof of Submissions to the Auditor General	Budget & Treasury
Municipal Financial Viability and Management	To improve financial viability	Budget and Reporting	Number of AG Action Plan for 2024/2025 developed and submitted to Council by 31 January 2026	#	KPI 62	1x 2023/2024 Action Plan	1x 2024/2025 AG Action Plan to be developed and submitted to Council by 31 January 2026	N/A	N/A	N/A	N/A	N/A	N/A	Budget & Treasury
Good Governance and Public Participation	To improve administrative and governance capacity	Budget and Reporting	Obtain Unqualified Audit Report for 2023/2024 by 30	#	KPI 63	Obtained Qualified Audit Report for 2023/2024	Obtain Unqualified Audit Report for 2024/2025 by	N/A	N/A	N/A	N/A	N/A	N/A	Budget & Treasury

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
			November 2025				30 November 2025							
Municipal Financial Viability and Management	To improve financial viability	Budget and Reporting	Percentage of AG queries resolved as per the Action Plan by 30 June 2026	%	KPI 64	85% of AG findings resolved for 2023/2024	90% of AG queries to be resolved for 2024/2025 by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Budget & Treasury
Municipal Financial Viability and Management	To improve financial viability	Budget and Reporting	Number of 2026/2027 Annual Budget approved by Council by the 31 st of May 2026	#	KPI 65	1x 2025/2026 Annual Budget approved.	1x 2026/2027 Draft and Final Annual Budget to be approved by Council by the 31 st of May 2026	N/A	N/A	N/A	N/A	N/A	N/A	Budget & Treasury
Municipal Financial Viability and Management	Improve Financial Viability	Budget and Reporting	Number of MFMA Section 71 Reports submitted to the Mayor, Provincial and National Treasury by no later than 10 days after the end of each month	#	KPI 66	12x Monthly MFMA Section 71 Reports for 2024/2025 FY submitted to the Mayor, Provincial and National Treasury by no later than 10 days after the end of each month	12x Monthly MFMA Section 71 Reports for 2025/2026 FY to be submitted to the Mayor, Provincial and National Treasury by no later than 10 days after the end of each month	3x Monthly MFMA Section 71 Reports for 2025/2026 FY to be submitted to the Mayor, Provincial and National Treasury by no later than 10 days after the end of each month	ACHIEVED 3x Monthly MFMA Section 71 Reports for 2025/2026 FY to be submitted to the Mayor, Provincial and National Treasury by no later than 10 days after the end of each month	None	None	Opex	Section 71 Reports, Council Resolutions, and proof of Submission to the Provincial and National Treasury	Budget & Treasury
Municipal Financial Viability and Management	Improve Financial Viability	Expenditure Management	Cash/cost coverage ratio of 1 - 3 months by 30 June 2026	#	KPI 67	1.26 months norm	1 - 3 months norm by 30 June 2026	1 - 3 months norm	ACHIEVED 1.4 months norm	None	None	Opex	Monthly Report and Bank Statements	Budget & Treasury
Municipal Financial Viability and Management	To improve financial viability	Assets Management	Number of quarterly asset verification reports conducted and compiled by 30 June 2026	#	KPI 68	1x Quarterly assets verification for 2024/2025 FY conducted and compiled	1x Quarterly assets verification for 2025/2026 FY to be conducted and compiled by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Budget & Treasury

Key Performance Area	Strategic Objectives	Project/ Programme	Key Performance Indicator (KPI)	Unit of measure (UoM)	KPI Code	Baseline 2024/2025	Annual Targets 2025/2026	2025/2026 QUARTERLY PERFORMANCE TARGETS					Evidence Required	Department
								1st Quarter Targets	Actual Performance by 30 September 2025	Reason for variation if any	Corrective actions	Budget Source		
Municipal Financial Viability and Management	To improve financial viability	Revenue Management	Percentage of Registered Indigents with access to Free Basic Services by 30 June 2026	%	KPI 69	100%	100% of Registered Indigents with access to Free Basic Services by 30 June 2026	100% of Registered Indigents with access to Free Basic Services	ACHIEVED 100% of Registered Indigents with access to Free Basic Services	None	None	Opex	Billing Report and Indigent Register	Budget & Treasury
Municipal Financial Viability and Management	Improve Financial Viability	Revenue Management	Percentage Maintenance of 90% debtors' collection rate (Consumer cash collected / Consumer billing) by 30 June 2026	%	KPI 70	80%	90% Maintenance of 90% debtors' collection rate (Consumer cash collected / Consumer billing) by 30 June 2026	90%	NOT ACHIEVED 82%	Non implementation (Smart meters) due to ongoing process of Symphony configuration	Fasttrack the Symphony configuration of the pre-paid system	Opex	Monthly Report	Budget & Treasury
Municipal Financial Viability and Management	Improve Financial Viability	Supply Chain Management	Number of reports on the implementation of SCM Policy compiled and tabled to council by 30 June 2026	#	KPI 71	4 x SCM reports	4x SCM reports Completed and tabled to council for approval by 30 June 2026	1x SCM report	ACHIEVED 1x SCM report	None	None	Opex	1x SCM reports and Council resolution	Budget and Treasury
Municipal Financial Viability and Management	Financial Stability	Budget and Reporting	Number of Budget related policies and By-Laws reviewed and approved by 30 June 2026	#	KPI 72	19x Budget related policies and By-Laws reviewed and approved	19x Budget related policies and By-Laws reviewed and approved by 30 June 2026	N/A	N/A	N/A	N/A	N/A	N/A	Budget & Treasury

APPENDIX C: CAPITAL BUDGET ALLOCATIONS FOR THE FINANCIAL YEAR 2025/2026

MUNICIPAL INFRASTRUCTURE GRANT (MIG)			
ITEM NO.	Project	WARD NO.	2025/2026
Focus Area: Roads and Storm Water			
1.	Construction of Road Paving and Stormwater in Bela Bela X5 - Phase 1	3	R6,967,671.10
2.	Construction of Road Paving and Bulk stormwater in Bela Bela X8 - Phase 4	4	R13,619,125.18
3.	Construction of Road Paving and Stormwater in Rapotokwane -Phase 1	8	R690,908.31
4.	Construction of Road Paving and Bulk stormwater in Masakhane -Phase 1	9	R150,000.00
5.	Construction of Road Paving and Stormwater in Bela Bela X5 - Phase 2	3	R150,000.00
6.	Construction of Road Paving and Stormwater in Bela Bela X6B - Phase 4	7	R150,000.00
Focus Area: Solid Waste Management			
7.	Upgrading of the Bela Bela Municipal landfill site Phase 1	2	R7,263,645.41
TOTAL MIG BUDGETS			R29 291 350.00

MDRG			
ITEM NO.	PROJECT DESCRIPTION	WARD NO.	2025/2026
Focus Area: Roads and Stormwater			
8.	Refurbishment of roads and stormwater in Limpopo Road and Mabunda Street (Ward 7&5)	7&5	R 10,760,000.00
TOTAL MDRG BUDGETS			R 10,760,000.00

WATER SERVICE INFRASTRUCTURE GRANT (WSIG)			
ITEM NO.	PROJECT DESCRIPTION	WARD NO.	2025/2026
Focus Area: Water and Sanitation			
9.	Water Supply Source Augmentation and the construction of the water reticulation network in Tsakane (Ward 7)	7	R15,181,112.54
10.	Construction of Water Booster Pump Station and upgrading of a steel elevated water tank in Ext 8 (Ward 4)	4	R4,591,659.90
11.	Replacement of Bulk Raw Water AC Pipeline from Lapa to Bela-Bela Water Treatment Works	1 & 9	R39,406,483.23
12.	Refurbishment of the Bela-Bela Water Treatment Works (Ward 1)	1	R500,000.00
13.	Refurbishment of the water reticulation network at the Old Location (Ward 2&5)	2&5	R500,000.00
14.	Refurbishment of the Platrivier Dam	1	R500,000.00
15.	Water Supply Source Augmentation using SASSA Borehole and construction of Water Treatment Plant (Ward 1)	1	R500,000.00
16.	Replacement of AC Water Pipes in Bela-Bela Town - Gilfillan, Botha, Van Der Merwe, Pretoria, Voortrekker, Sutter, Marx, Crockery and Potgieter Street (Ward 1)	1	R500,000.00
17.	Construction of the Rapotokwane Water Package Plant Desludge Pipeline (Ward 8)	8	R500,000.00
18.	Water Supply Source Augmentation using Showground Borehole and construction of Water Treatment Plant (Ward 2)	2	R500,000.00
19.	Upgrading of the Steel Elevated Water Tank in Masakhane (Ward 9)	9	R500,000.00
20.	Upgrading of the Settlers Sewer Pump Station (Ward 2)	2	R10,690,676.28
21.	Upgrading of the Industrial outfall sewer line (Ward 2)	2	R17,630,068.05
22.	Upgrading of the Pienaarsrivier Sewer Pump Station and Waste Water Treatment Works (Ward 8)	8	R500,000.00
23.	Upgrading of the Masakhane sewer pumpstation and Wastewater Treatment Works (Ward 9)	9	R500,000.00
24.	Construction of Additional Aventura Sewer Pump Station (Ward 1)	1	R500,000.00
TOTAL WSIG BUDGETS			R93,000,000.00

INEP			
ITEM NO.	PROJECT DESCRIPTION	WARD NO.	2025/2026
Focus Area: Electrification			
25.	Construction of the Bela-Bela 132/11kVA 2 X 20MVA Sub-Station - Phase 2	2	R15 000 000.00
TOTAL INEP BUDGETS			R15 000 000.00

EEDSM			
ITEM NO.	PROJECT DESCRIPTION	WARD NO.	2025/2026
Focus Area: Electrification			
26.	LED Streetlight retrofitting	All	R3 000 000.00
TOTAL EEDSM BUDGETS			R3 000 000.00

APPENDIX D: PROJECT PERFORMANCE IMPLEMENTATION INDICATOR (PPII)

Item No.	Performance Description	% Completed
1	Appointment of Consulting Engineers	5%
2	Scoping Report completed and approved	10%
3	Preliminary Designs completed and approved	14%
4	Detailed Design Report and Drawings approved	19%
5	Draft Tender Document (Bid Specifications) approved	24%
6	Tender Advertised	29%
7	Tender Evaluation completed	33%
8	Tender Adjudication completed	38%
9	Appointment of Contractor	43%
Construction Stage (Completed as per scope of works and monthly reports)		
10	1-10% complete	48%
11	11-20% complete	52%
12	21-30% complete	57%
13	31-40% complete	62%
14	41-50% complete	67%
15	51-60% complete	71%
16	61-70% complete	76%
17	71-80% complete	81%
18	81-90% complete	86%
19	91-99% complete	90%
20	Practical Completion of the Works (Snag List)	95%
21	Completion of the Works	100%
22	Defects Liability Period (Retention) Stage	
23	Final Completion	